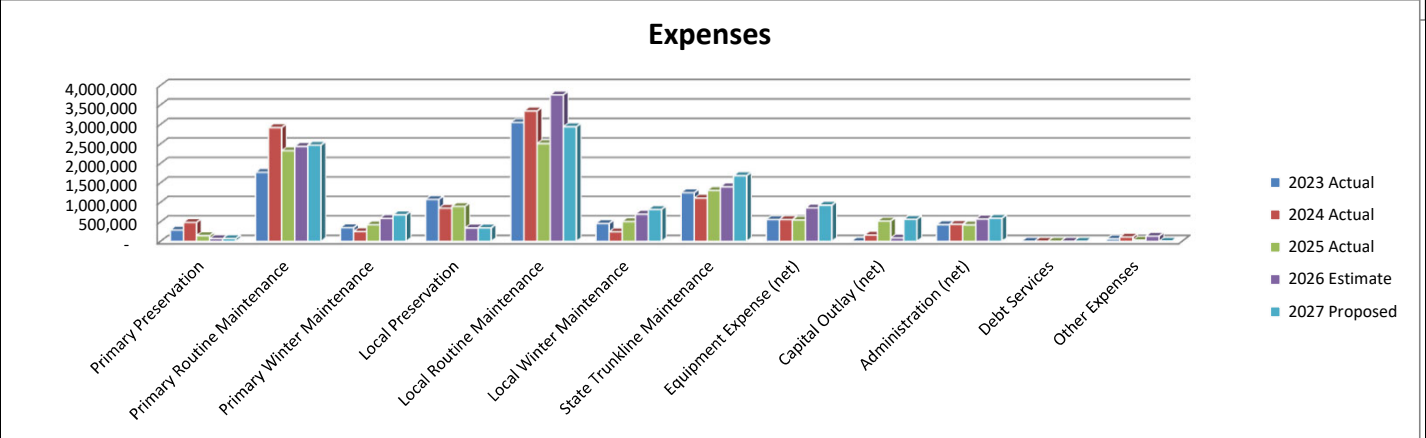
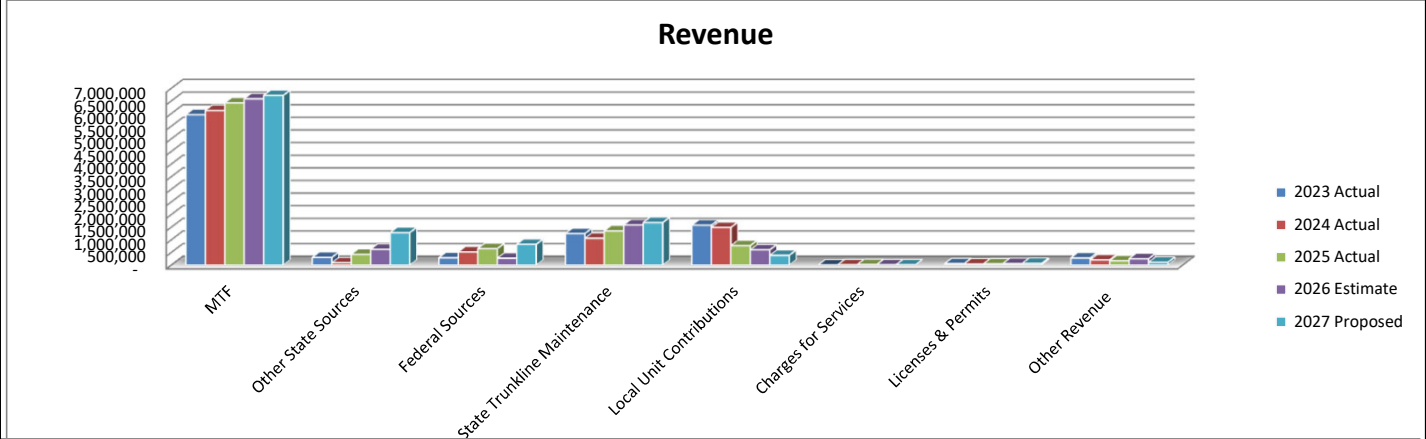


Ogemaw County Road Commission New Year Proposed							
	2022 Actual	2023 Actual	2024 Actual	2025 Actual	2026 Estimate	2027 Proposed	
Revenues							
MTF	5,714,496	5,955,158	6,122,872	6,421,092	6,585,430	6,716,939	
Other State Sources	70,000	304,091	91,500	426,177	624,551	1,283,496	
Federal Sources	1,110,689	289,463	519,413	650,529	272,745	821,546	
State Trunkline Maintenance	1,111,020	1,247,061	1,061,484	1,356,531	1,588,083	1,682,753	
Local Unit Contributions	953,692	1,578,396	1,490,151	769,953	603,937	386,030	
Charges for Services	12,873	6,137	11,942	21,296	13,804	10,972	
Licenses & Permits	60,295	54,840	44,548	47,213	59,061	67,920	
Other Revenue	325,294	282,410	205,027	171,415	250,462	112,458	
Total Revenue	9,358,359	9,717,556	9,546,936	9,864,206	9,998,072	11,082,113	62
	#REF!	3.84%	-1.76%	3.32%	1.36%	12.35%	
Expenditures							
Primary Preservation	568,299	288,568	484,224	145,002	68,838	70,000	
Primary Routine Maintenance	2,960,055	1,771,769	2,918,694	2,325,002	2,435,685	2,467,415	
Primary Winter Maintenance	389,845	351,193	249,698	421,908	586,436	678,339	
Local Preservation	1,037,093	1,075,055	849,761	896,271	340,932	343,958	
Local Routine Maintenance	1,927,878	3,051,329	3,344,617	2,509,062	3,756,795	2,940,704	
Local Winter Maintenance	532,703	457,344	242,694	507,874	695,400	815,917	
State Trunkline Maintenance	1,028,006	1,247,061	1,109,341	1,305,615	1,397,589	1,682,753	
Equipment Expense (net)	366,186	557,142	557,673	547,020	855,581	925,214	
Capital Outlay (net)	14,931	(115,326)	159,285	518,027	85,847	563,221	
Administration (net)	379,785	425,175	436,257	419,901	571,250	590,591	
Debt Services	19,005	-	-	-	-	-	
Other Expenses	48,242	61,550	107,307	30,772	131,706	4,000	
Total Expenditures	9,272,028	9,170,860	10,459,551	9,626,453	10,926,059	11,082,113	63
	#REF!	-1.09%	14.05%	-7.96%	13.50%	15.12%	
Revenue Over/(Under) Expenses	86,331	546,696	(912,616)	237,753	(927,987)	0	64
Beginning Operating Fund	4,548,859	4,635,190	5,181,886	4,269,270	4,507,022	3,579,035	65
Ending Operating Fund Balance	4,635,190	5,181,886	4,269,270	4,507,022	3,579,035	3,579,036	66
	#REF!	11.79%	-17.61%	5.57%	-20.59%	-20.59%	



Ogemaw County Road Commission New Year Proposed								
	2022 Actual	2023 Actual	2024 Actual	2025 Actual	2026 Estimate	2027 Proposed		
State Sources								
Michigan Transportation Fund								
Engineering	10,000	10,000	10,000	10,000	10,000	10,000		
M.T.F. Annual Allocation (P)	3,463,575	3,605,504	3,696,938	3,883,215	3,985,437	4,065,146		
M.T.F. Annual Allocation (L)	2,137,878	2,236,904	2,313,696	2,425,498	2,487,145	2,536,888		
Build MI (P) M.T.F.	63,719	63,411	62,890	63,011	63,321	64,587		
Build MI (L) M.T.F.	39,325	39,339	39,348	39,367	39,527	40,318		
Total M.T.F. Revenue	5,714,496	5,955,158	6,122,872	6,421,092	6,585,430	6,716,939	1	
	#REF!	4.21%	2.82%	4.87%	2.56%	2.00%		
Other								
State EDD		-		350,177	12,247	-	2	
Forest Road ("E" Fund)	70,000	70,000	91,500	71,000	70,000	70,000	3	
Other: Special Allocations		234,091	-	5,000	-	5,000	4	
Neighborhood Roads Fund - Primary					325,448	733,070	5	
Neighborhood Roads Fund - Local					206,856	465,426	6	
Neighborhood Roads Fund - Engineering					10,000	10,000	7	
Other Subtotal	70,000	304,091	91,500	426,177	624,551	1,283,496		
	#VALUE!	334%	-70%	366%	47%	106%		
Total State Revenue	5,784,496	6,259,249	6,214,372	6,847,269	7,209,981	8,000,435		
	#REF!	8.21%	-0.72%	10.18%	5.30%	10.96%		
Federal Sources								
Other: Federal "D" Projects								
Federal STP Funding	1,110,689	97,926	519,413	650,529	272,745	821,546	8	
Federal: Other		191,537	-				9	
Total Federal Revenue	1,110,689	289,463	519,413	650,529	272,745	821,546		
Local Units								
Township Contributions	697,467	922,232	1,132,462	531,048	259,350	171,979	10	
Township Private Rd Main & Upgrade	85,284	45,095	131,761	73,176	151,250	54,349	11	
Township Dust Control	151,566	154,119	154,806	155,564	153,140	156,203	12	
Other Governments Contributions	19,374	456,950	71,122	10,165	40,197	3,500	13	
Total Local Unit Revenue	953,692	1,578,396	1,490,151	769,953	603,937	386,030		
	#REF!	65.50%	-5.59%	-48.33%	-21.56%	-36.08%		
Charges for Services								
Trunkline Maintenance	838,806	931,686	1,006,102	1,169,756	1,242,818	1,242,818	14	
Trunkline Audit Adjustment	83,014	-	(47,857)	50,916	190,493	-	15	
Other State Non-Maint	189,200	315,375	103,239	135,859	154,771	439,935	16	
Salvage Sales	4,834	1,190	8,358	16,193	8,833	5,863	17	
Sale of Material	8,039	4,947	3,584	5,103	4,971	5,109	18	
Total Charges for Services	1,123,892	1,253,198	1,073,426	1,377,827	1,601,886	1,693,724		
		11.51%	-14.35%	28.36%	16.26%	5.73%		
Interest and Rents								
Interest Earned	24,485	168,278	143,914	113,669	107,696	106,619	19	
Rents	-	-	-	-	1		20	
Total Interest Revenue	24,485	168,278	143,914	113,669	107,697	106,619		
	#REF!	587.27%	-14.48%	-21.02%	-5.25%	-1.00%		
License and Permits								
Trucking Permits	24,600	23,875	22,825	25,912	32,000	36,800	21	
ROW Permits	35,695	30,965	21,723	21,301	27,061	31,120	22	
Total License and Permits	60,295	54,840	44,548	47,213	59,061	67,920		
	#REF!	-9.05%	-18.77%	5.98%	25.09%	15.00%		
Other Revenue								
Gain (Loss) Equipment Disposal	170,690	-	36,685	53,161	107,843	-	23	
Insurance (Other) Recoveries					-		24	
Reimbursement	6,790	1,620	1,620	912	1,024	1,075	25	
Reclamations	-	52,500	2,700	-	29,229	-	26	
Bond & Insurance Recoveries			12,380		-		27	
Other Contributions	123,329	60,012	7,728	3,674	4,669	4,762	28	
Total Other Revenue	300,809	114,132	61,113	57,747	142,765	5,838		
Total Operating Revenue	9,358,358.8	9,717,556	\$ 9,546,936	\$ 9,864,206	\$ 9,998,072	\$ 11,082,113	29	
	#REF!	3.84%	-1.76%	3.32%	1.36%	10.84%		

Ogemaw County Road Commission New Year Proposed								
	2022 Actual	2023 Actual	2024 Actual	2025 Actual	2026 Estimate	2027 Proposed		
Primary Roads								
Heavy Maintenance	568,299	288,568	484,224	145,002	68,838	70,000	30	
Routine Maintenance	2,944,111	1,747,240	2,898,611	2,286,156	2,403,562	2,430,707	31	
Winter Maintenance	389,845	351,193	249,698	421,907	586,436	678,339	32	
Traffic Control	15,944	24,529	20,083	38,846	32,123	36,709	33	
Total Primary Roads	3,918,199	2,411,530	3,652,616	2,891,911	3,090,959	3,215,755		
	#REF!	-38.45%	51.46%	-20.83%	6.88%	4.04%		
Local Roads								
Heavy Maintenance	1,037,093	1,075,055	849,761	896,271	340,932	343,958	34	
Routine Maintenance	1,909,711	3,014,675	3,315,523	2,452,214	3,685,373	2,858,569	35	
Winter Maintenance	532,703	457,344	242,694	507,874	695,400	815,917	36	
Traffic Control	18,167	36,654	29,094	56,848	71,422	82,135	37	
Total Local Roads	3,497,674	4,583,728	4,437,072	3,913,208	4,793,127	4,100,579		
	#REF!	31.05%	-3.20%	-11.81%	22.49%	-14.45%		
State Trunkline								
State Trunkline	838,806	931,686	1,006,102	1,169,756	1,242,818	1,242,818	38	
Other:State Non-Maintenance	189,200	315,375	103,239	135,859	154,771	439,935	39	
Total State	1,028,006	1,247,061	1,109,341	1,305,615	1,397,589	1,682,753		
	#REF!	21.31%	-11.04%	17.69%	7.04%	20.40%		
Equipment Expense								
Direct Equipment Expense	1,525,097	1,675,502	1,586,563	1,641,806	2,117,738	2,191,960	40	
Indirect Equipment Expense	435,593	490,497	497,570	620,380	602,106	641,646	41	
Operating Equipment Expense	345,361	345,467	346,465	309,472	380,528	426,191	42	
Less: Equipment Rental Credit	(1,939,864)	(1,954,324)	(1,872,925)	(2,024,638)	(2,244,791)	(2,334,583)	43	
Total Equipment (Gain) Loss	366,186	557,142	557,673	547,020	855,581	925,214		
	#REF!	52.15%	0.10%	-1.91%	56.41%	8.14%		
Capital Outlay								
Capital Outlay	753,408	719,950	927,748	1,355,191	1,170,179	1,667,292	44	
Less: for Deprec. and Ret.	(738,477)	(835,276)	(768,463)	(837,165)	(1,084,332)	(1,104,071)	45	
Total Capital Outlay	14,931	(115,326)	159,285	518,026	85,847	563,221		
	#REF!	-872.39%	-238.12%	225.22%	-83.43%	556.08%		
Administrative Expense								
Wages	377,338	439,916	427,188	427,644	547,793	574,115	46	
Postage, Printing, Service & Supplies	21,659	25,988	22,422	26,958	31,659	35,212	47	
Auditing & Legal	24,207	31,357	30,592	19,217	46,833	38,862	48	
Software & Data Processing	8,840	9,592	11,451	12,489	11,141	12,255	49	
Travel, Education & Advertising	3,100	3,349	6,575	3,969	4,280	7,247	50	
Property & Liability Insurance	13,583	13,069	4,794	17,599	15,594	17,319	51	
Utilities & Communications	8,157	10,427	8,010	6,259	7,808	8,798	52	
Office Equip & Maint	8,391	6,923	9,296	8,582	17,721	11,699	53	
Depreciation	11,126	14,717	11,745	15,090	13,880	14,797	54	
Less: Overhead	(96,430)	(129,683)	(95,447)	(116,940)	(124,723)	(129,712)	55	
Less: Handling Charges	(179)	(480)	(287)	(445)	(726)	-	56	
Less: Purchase Discount	(6)	-	(82)	(521)	(10)	-	57	
Total Administrative Expense	379,785	425,175	436,257	419,901	571,250	590,591		
	#REF!	11.95%	2.61%	-3.75%	36.04%	3.39%		
Debt Services								
Debt Principal Payment	18,762	-	-	-		-	58	
Interest Expense	243	-	-	-		-	59	
Total Debt Services	19,005	-	-	-		-		
	#REF!							
Other Expenses								
Other: Chargeable/Sundry Accts Rec	48,242	61,550	107,307	30,772	131,706	4,000	60	
Total Other Expenditures	48,242	61,550	107,307	30,772	131,706	4,000		
	#REF!	27.59%	74.34%	-71.32%	328.01%	-87.00%		
Total Expenditures	9,272,028	9,170,860	10,459,551	9,626,452	10,926,059	11,082,112	61	
	#REF!	-1.09%	14.05%	-7.96%	13.50%	1.43%		